



## To whom it might concern

### Employers certificate for work records of Mr. Carsten H. Olsen

It is hereby confirmed that Mr Carsten H. Olsen, former senior consultant in the Danish Employment Ministry/Labour Market Authority from 1981 to 2002 has held the following positions:

02/ 1981 to 09/1986 - Head of section within the Danish Directorate of Labour, Denmark

10/1986 to 03/1990 - National project manager and Employment Consultant on behalf of Danish Employment Service, Denmark

1990 to 1991 - Project Coordinator on behalf of Danish Directorate for Employment, Placement, Vocational Training & Danish Foreign Ministry, Hungary

1992 to 94 - Head of Unit "Relations to Employers" and Head of Department "Active Measures for unemployed", within the Directorate General for Employment, Placement and Vocational Training, Denmark

1995 to 1997, Head of Section within the Danish Ministry of Labour, Denmark

05/1997 to 08/2002, Programme-coordinator within the Danish Ministry of Employment (SISA – International Department), Denmark and Baltic Sea states.

We provide with this certificate as per his request.

Ole Bondo Christensen  
Head of Division at The Ministry of Employment

September 2003