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Subject: Certificate of work Mr. Olsen

The undersigned hereby certifies that Mr. Olsen was employed by GTZ from 05/2007 to 07/2007 as a Short Term Expert in the framework of the EU funded project: "Support to SPO to Build Capacity at Central, Regional and Local Level to implement Economic and Social Cohesion Measures in line with the Preliminary National Development Plan, Turkey".

As Mr. Olsen concrete tasks were the assistance to the State Planning Organisation – SPO – of Prime Minister's Office – and Ministry of Labour and Social Security (MoLSS) in their drafting of an Implementation Manual for HRD Operational Programme as a preparation for working with EU Structural Funds.

Mr. Olsen played a crucial role in having the first draft manual elaborated within a very short time frame.



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